

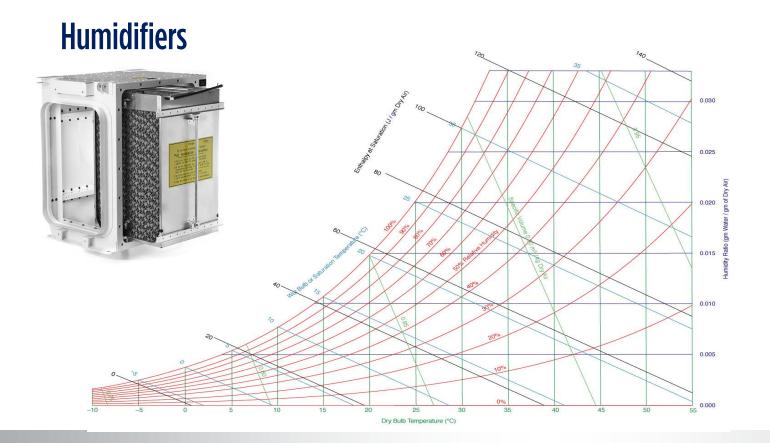




HENRIK HÖJER CE0

Active Humidity Control in Aircraft

Passive means do not solve the root-cause of condensation / dry air

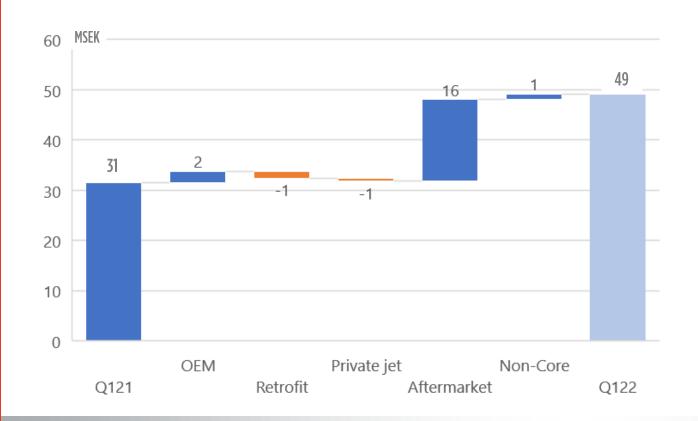


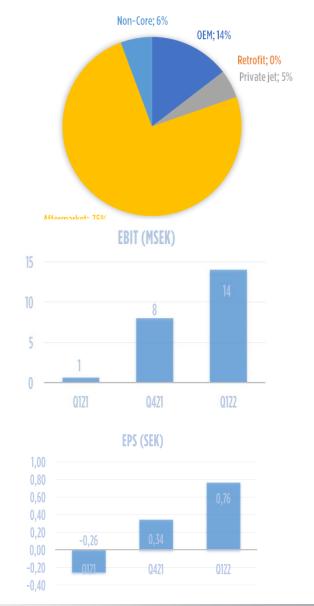


De-Humidifiers

Q1 2022 | Financials in short

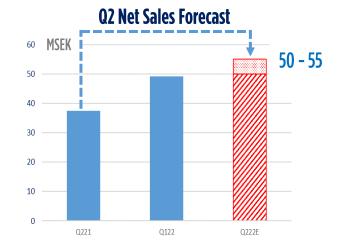
Sales increased 56 % driven by aftermarket sales - Better EBIT

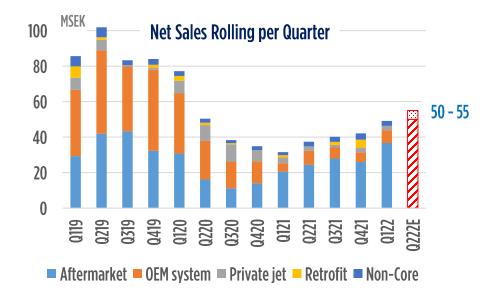


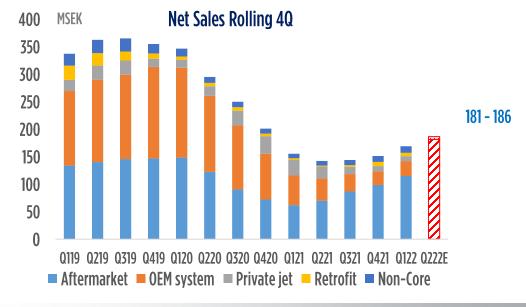


CTT in recovery and growth mode

- Net Sales Forecast Q2 2022: 50 55 MSEK (37) (Y-o-Y-increase of 33 % 47 %)
- ☐ Aftermarket almost restored sales to 2019 driven by resumed intercontinental travel
- Private jet driven short term by VIP and from 2023 also underpinned by business jet (TwoTwenty)
- Retrofit outlook better but no orders yet
- OEM to remain at record-low level until Boeing resume 787 aircraft deliveries and normalize production









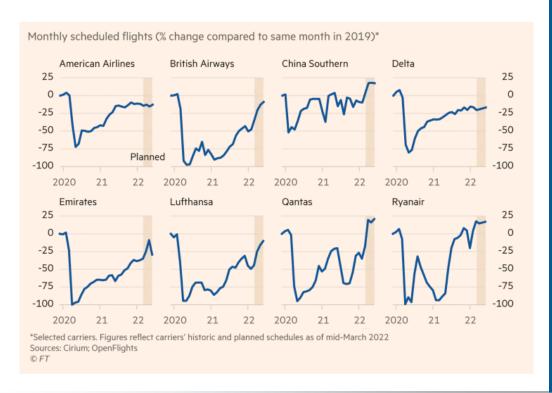
Travel demand booming – driven by US and EMEA

Strong international bookings – primarily for transatlantic traffic – business travel demand growing stronger in the US

- Domestic travel on large markets such as US and China
- North America, Europe and Middle-East leading intercontinental recovery
 - transatlantic bookings booming Asia / China lagging
- Airlines shifting focus to medium— and long—term widebody fleet planning driven by US Airlines and airlines in Middle—East

Indirect effects can lower travel demand

- ☐ Fuel is 25 % 40 % of OPEX for airlines
- ☐ Spending power: Higher inflation / interest rates = less disposable income
- Supply challenges for aircraft manufacturing such as for titanium

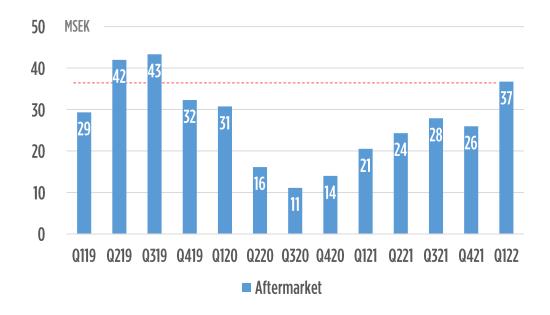


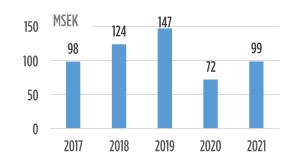


Aftermarket sales expected to increase in 2022

Q2 - Pause in upward trend in light of exceptionally strong Q1 2022

- More products flying totally on A350 and Boeing 787 vs pre-pandemic
- Boeing 787 fleet restored to 99 % high population growth rate when 787 deliveries of resume 100+ ready-built in inventory as of end-2021
- A350 aftermarket higher in 2021 vs 2019 continuous growth in 2022





Growth drivers going forward:

- More flight hours: Intercontinental flights Longer flights Higher utilization per aircraft
- Population growth:
 - □ 110 Boeing 787 in inventory + build-rate 1 2 to 5
 - A350 fleet increasing build-rate of 5 per month



OEM lagging but strong position when recovery starts

OEM will not contribute to growth in 2022

- Boeing 787 at low build-rate (1 2 per month) gradual increase to 5 when deliveries are resumed
- ☐ Airbus currently targeting A350 build-rate to increase to 6 in 2023
- Boeing expects to deliver first 777X in 2025
- MC-21 type certificate in Dec 2021 targeting entry-into-service in Q3 2022



Boeing 787

- Awaiting regulatory approval for pre-delivery inspections on reworked aircraft in inventory
- Meanwhile producing the 787 at a very low rate
- Expected gradual return to five airplanes per month over time
- Penetration at max Only more content (cabin humidifier) or higher production

Airbus A350

- Guided higher production rate in 2023, up from 5 per month to 6
- Many large CTT customers with remaining humidifier orders
 - Max content Only via penetration and rate increase

Boeing 777X

Certification delayed
Boeing pushed EIS from late
2023 to 2025

Max content - Only via

penetration and ramp-up

MC-21 - Paused

- Type certificate Russia in
- December 2021
 Targeted EIS in Q3 2022
- Basic Only ramp up an more content



OEM opportunity road-map

Higher selection – Higher a/c production rate - More content - New programs

- Boeing 787 humidification SFE for business class cabin performance equal to A350 / 777X
- Boeing 737 MAX A321 Family incremental upgrade opportunities
- New aircraft models (Boeing NMA)



	More content Higher selection		More content	Incremental upgrades - New Programs			
	Boeing 787	Airbus A350	Boeing 777X	MC-21			
Passenger cabin				A	Airbus A321LR/XLR	CRAIC CR929	Boeing NMA
Flight deck	787			Paysed	Airbus A321LR/XLR	CRAIC CR929	Boeing NMA
Crew rests	787 🗓 .					CRAIC CR929	
Anti-Condensation					Airbus A320 Family Boeing 737 MAX	CRAIC CR929	Boeing NMA

Huge market potential

The cabin humidification retrofit opportunity

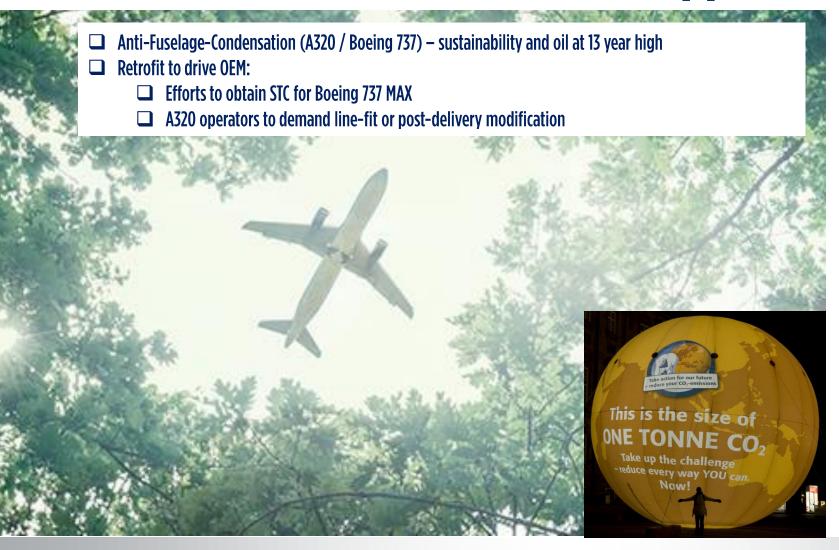
Air quality and health in focus - Benefit versus cost compelling - Driven by wellbeing and wellness

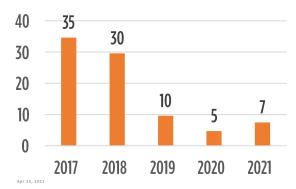
- ☐ Growing airline interest in cabin air quality / humidity / wellness
- ☐ Short-term limited number of refurbishment programs
- ☐ Projects conditional on re-start of intercontinental travel
- □ Delayed 777X increases importance of retrofit success Boeing 787 retrofit market is prime target
- Retrofitopportunity:1,000 Boeing787 aircraft
- Humidification system for the business class at a cost <50% of the cost to retrofit 1 new business class suite

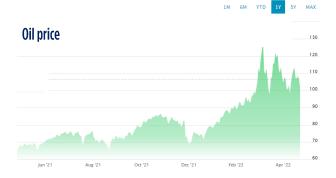




The anti-condensation retrofit opportunity







Focus on airlines in northern Europe

- Sustainability key selling point
- Strong prospect list



57 A321s on order to be delivered 2023-





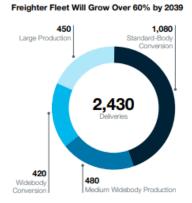
■ 100 A320 Family aircraft on order to be delivered 2023-

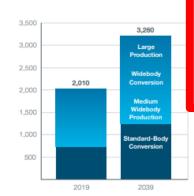


The freighter opportunity

OEM is key but also opportunities in P2F programs and retrofit installations

- ☐ Freighter OEM: A350F (EIS 2025) Boeing 777XF launched in Q1 2022 (EIS 2027)
- Passenger-to-freighter conversion programs (P2F)
- Retrofit modern air cargo aircraft: Boeing 777F and Boeing 767F

















Milestone: A350F catalogue availability

OEMs are key — Nextgen freighters to meet ICAO CO2 emissions standard from 2027

■ Market potential: 20 – 30 newbuilt large freighter a/c per year

	OEM Catalogue	Entry-into- Service
Airbus A350F		2025
Boeing 777XF		2027



TO STOP

ICAO CO2 EMISSIONS STANDARD COMES













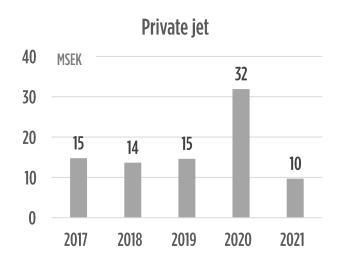


The private jet opportunity

Dominating the widebody VIP segment — Poised to grow into large cabin bizjet segment

CTT is the dominating humidification supplier for VIP aircraft:

- Widebody VIP: Humidification is a de-facto standard
- Narrowbody VIP: Humidification has lower penetration / selection rate
- Biz Jet: Historically CTT has not addressed bizjet market, but the large-cabin segment is an entry-point









Successfull private jet event



#1 Opportunity: Narrowbody VIP penetration

Higher selection rate on Airbus ACJ320 — ACJ sells it as bolt-on-kit with STC together with green ACJ320 aircraft

- Development together with Airbus Corporate Jets
- **☐** Optimized system for ACJ320 two humidifiers four zones

	Completion projects	OEM project	Kit + STC	Addressable Market (per year)	Entry-into- Service
ACJ320		$\sqrt{}$	$\sqrt{}$	\$1.5M	In-service





#2 Opportunity: Large-cabin bizjet market

OEMs are key — Strong references in VIP to successfully migrate in large cabin bizjets

- ☐ Large-cabin, long-range business jets 50 100 a/c per year
- □ Long-range (10+ hours) Equipped for best comfort Humidification system required for matching climate

Objective: Catalogue option is pre-requisite for high market penetration







☐ Addressed Market potential: \$13M per year

	Completion projects	OEM project	Kit + STC	Addressable Market (per year)	Entry-into- Service
Bombardier Global 7500				\$10M	In-service
ACJ TwoTwenty				\$3M	2023





☐ Unaddressed market: \$15M per year



Milestone: 1st large-cabin business jet development agreement



BREAKING AWARD

CTT signs ACJ development contract for the TwoTwenty aircraft

RECENT NEWS



08.00 2022-03-17

Airbus Corporate Jets selects CTT to develop Inflight Humidification system with anti-condensation protection for the ACJ TwoTwenty aircraft

World's first Global 7500 fitted with cabin humidification

Bombardier endorsement / catalogue availability requirement for high penetration

- ☐ Humidification in four zones and anti-condensation protection
- ☐ Test flights in June 2021
- ☐ Entry-into-service in 2021





Gas filtration added feature in humidifiers

Humidity @ wellness-level and filtration of Ozone and VOC

- **□** Verification tests
- Discussions with 0EMs
- ☐ Part of retrofit and VIP offering







- Ozone and VOC reduction in the air
- VOC on the ground avoid toxic fume events in passenger cabin or flight deck
- No added maintenance





Leading position and projects for growth – Power to invest







Air travel a little more sustainable – far more pleasurable



